

Climate Roadmap:

Harnessing Returns from the Energy Transition

Accelerating DecarbonizationHarnessing Returns from the Energy Transition



Our Plan:

- I. INVEST. \$1 billion invested in Energy Transition Solutions over the next 5 years.
- II. ACT. Expand our Proxy Voting Power.
- III. ENGAGE. Enhance our Direct Company Engagement Efforts.





The primary mission of the SBI is to provide retirement security for over 840,000 Minnesota public employees and their families.

We are entrusted with this mission on behalf of plan members who contribute a meaningful portion of their salaries in return for their retirement security.

The Minnesota public employees we serve include bus drivers, snowplow drivers, teachers, firefighters, civil servants, and public safety officers, among many others.

139 years in operation			Established in 1885 by Article XI of the Minnesota Constitution		
Plan Mei 840,939			ERA, N Members	•	TRA
\$134 B Total Assets		\$86 B Combined Funds			
Exceptional Performance			Y '23 Y '23	14.6 8.9	
	3 Yr	5 Yr	10 Yr	20 Yr	30 Yr
Combined Funds	9.9%	8.2%	8.8%	8.5%	8.4%
Combined Funds - Composite Index	9.5%	8.0%	8.6%	8.3%	8.2%



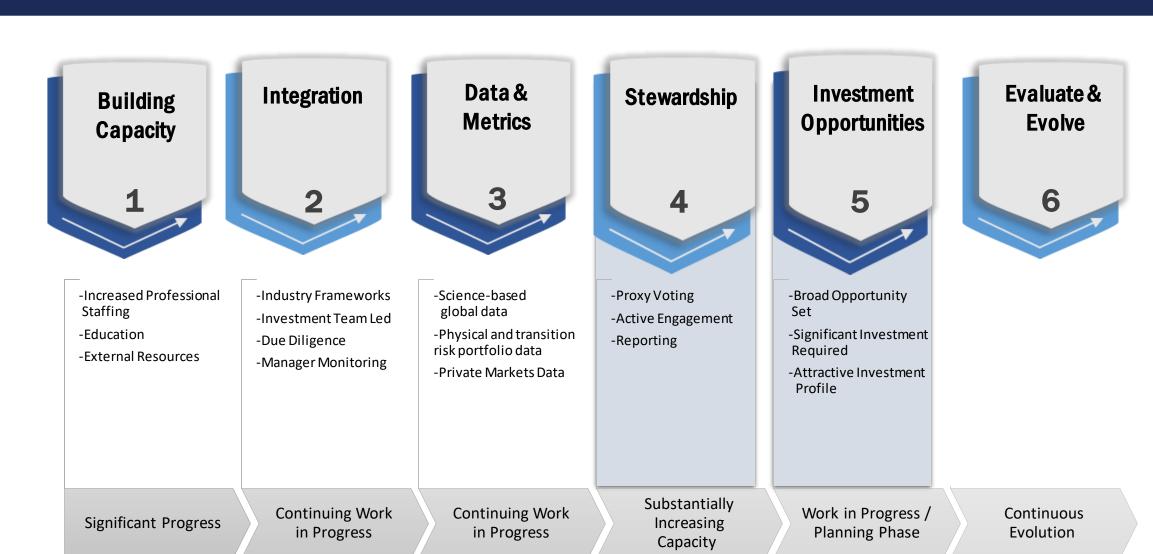


We are clear about what that means.

- I. Achieve an appropriate risk adjusted rate of return for the exclusive benefit of the Plan Members.
- II. Consider all material risks and opportunities.
- III. Climate Change and the Energy Transition present material risks and opportunities that must be considered.



The SBI Climate Roadmap:



Data & Metrics



Consistent, reliable, and comparable information disclosures are critical for investment decision-making.



Governor Tim Walz, Chair State Auditor Julie Blaha Secretary of State Steve Simon Attorney General Keith Ellison

Executive Director & Chief Investment Officer:

Minnesota State Board of Investmen

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An Equal Opportunity Employer

June 15, 2022 Vanessa A. Countryman

Securities and Exchange Commission

100 F Street, NE

Washington, DC 20549

Re: Proposed Rules for The Enhancement and Standardization of Climate-Related Disclosures for Investors, File No. S7-10-22

Dear Madam Secretary

The Minnesota State Board of Investment (MSBI) writes to submit the following comment on the SEC's proposed rules for climate-related disclosures. The MSBI broadly supports the proposed rules

and believes that their im for investors. The focus of of climate-related physical especially the importance the detailed comments su for Responsible Investmen

As background, the MSB behalf of state pension pla savings plans. The primar funds, and programs, whi Minnesota Statutes, Chapt

As part of its fiduciary du that "Utilizing engagemen issues can lead to positiv become increasingly appa risk over the course of the to review the potential in MSBI's investment portf

¹ See Letter from Jeff Mahor Secretary, U.S. Securities and https://www.cii.org//Files/Cor %20Disclosure%20for%20SE ² Meketa Investment Group, https://msbi.us/sites/default/fi



STATE OF IOWA, ET AL., PETITIONERS,

SECURITIES AND EXCHANGE COMMISSION, RESPONDENT.

ON PETITION FOR REVIEW OF AN ORDER AND RULE OF THE SECURITIES AND EXCHANGE COMMISSION

DECLARATION OF THE EXECUTIVE DIRECTOR AND CHIEF INVESTMENT OFFICER OF THE MINNESOTA STATE BOARD OF INVESTMENT





Stewardship: Proxy Voting and Engagement





Our ownership interest enables us to engage to drive outcomes.

The SBI has had successful engagements with Hess and Marathon Oil on the topics of flaring and methane emissions. These engagements included:

- Filing shareholder proposals
- Meeting with management
- Company commitments
- Withdrawing shareholder proposals

The SBI recently commenced an engagement with a foreign energy company through our ownership of the company's debt.

We intend to enhance our engagement efforts with additional resources that will allow us to work directly with more companies.



Investment Opportunities: Tailwinds



U.S. Industrial Policy – CHIPS Act, Infrastructure Act, and the Inflation Reduction Act

- Worldwide Governmental Regulatory Support
- Significant Corporate Target Setting and Climate Focus
- 'Brown to Green' Focus within the Conventional Energy Industry
- Renewable Energy Projects Job Growth
- Solar and Wind Scale and Cost Competitive
- Battery and Other Enabling Technologies Continue to Improve

MPRNEWS

Politics and Government

State lawmakers agree to 'historic' environment and climate bill



Top climate initiatives passed in 2023 include: 100% Carbon-free Electricity by 2040

"... Minnesota is investing in innovative strategies that combat the effects of climate change... with these historic investments, we are positioning our state as a national leader in climate solutions, ensuring Minnesota remains a great place to live, work, and raise a family for generations to come."

Governor Walz.

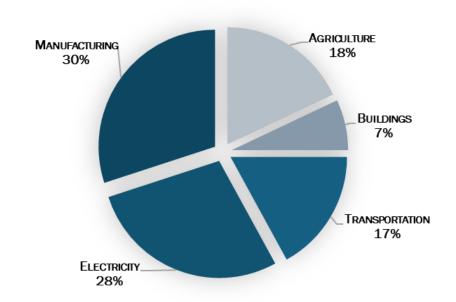




Reaching GHG reduction targets will require change across nearly every economic sector

Aggressive net-zero targets have been set globally, covering nearly 90% of all emissions,

Global Emissions₁





Making Things - Cement, Steel, Plastic



Plugging In - Electricity



Growing Things - Plants, Animals



Getting Around - Planes, Trucks, Ships



Keeping Warm and Cool - Buildings



U.S. Electric Grid Isn't Ready for the Energy Transition



Significant Investment is Required

The New York Times

Electric Grids Are a Hidden Weak Spot in World's Climate Plans, Report Warns

Even as technologies like wind, solar and electric cars spread, nations are falling far behind in building the power lines needed to support them.

THE WALL STREET JOURNAL.

The Coming Electricity Crisis

Artificial-intelligence data centers and climate rules are pushing the power grid to what could become a breaking point.

Bloomberg

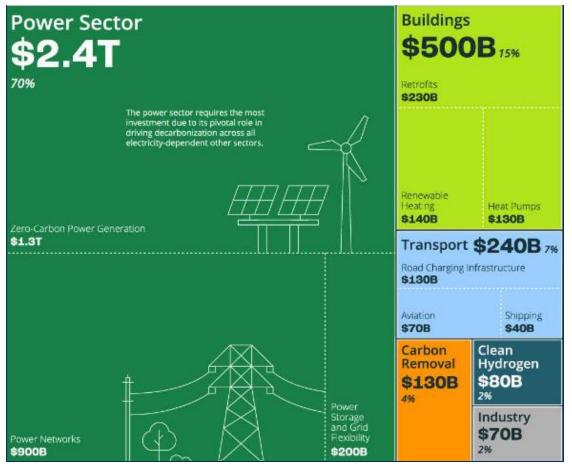
Al Will Suck Up 500% More Power in UK in 10 Years, Grid CEO Says

- Fast-developing technologies require increased data-center use
- Grid upgrade is one option for the future, John Pettigrew says

FINANCIAL TIMES

Soaring power demand from AI and crypto pose threat to grid

70% of the required investment is likely to go into the electricity sector.



Breaking Down the Cost of the Clean Energy Transition (visualcapitalist.com)





There are sufficient, attractive Energy Transition Solution opportunities for the SBI to potentially commit up to \$100-200M annually.

Category	Examples		
Clean Power Generation	Renewable power supply chain, storage, raw material inputs for batteries, and transportation		
Grid Modernization	Transmission, critical infra- structure, charging, resilience		
Brown to Green	Sensor technologies, carbon capture and sequestration, net zero scope 1 & 2 oil & gas		
Lower Carbon Intensity	Natural gas, hydrogen, blended and bio-fuels, greener steel/cement		
Resource Efficiency	Agriculture, water, recycling, energy efficiency		

These investments will be undertaken:

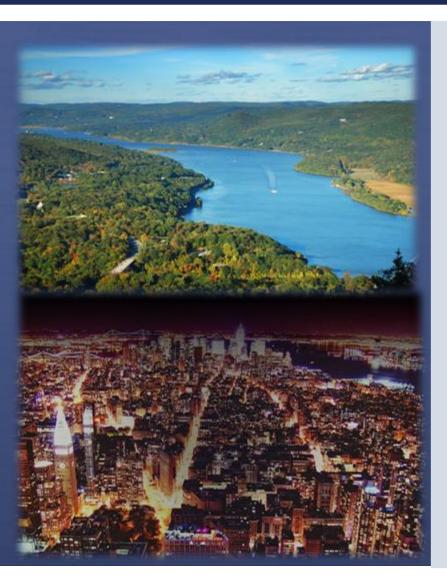
- using the same rigorous standards that apply to all our investments
- with trusted partners under attractive terms
- within the capital constraints of the pacing model
- to achieve attractive risk adjusted returns that contribute to a diversified portfolio



Investment Opportunities

Example: The Champlain Hudson Power Express





Powering the City That Never Sleeps with Clean Energy

Transmission Developers is the developer of the project to bring clean, renewable hydro and wind power to New York City from via 339 miles of underground pipeline.

- Buried line ensures reliable power delivery even in extreme weather and greatly reduces environmental and community impacts.
- Displaces fossil fuel generation with an equally reliable power supply.
- Will supply enough power for more than 1 million New York homes.
- Carbon reduction of 3.9M tons in first full year of operation.
- Permitted and expected to be fully operational in Spring of 2026.
- Creates more than 1,400 jobs across NY State, with a commitment to utilizing union labor.

"The Champlain Hudson Power Express is a major green infrastructure project that will help transform New York's power grid and help create good-paying jobs in delivering clean renewable energy from Upstate to New York City. This project will provide significant community and public health benefits to the state's most underserved communities."

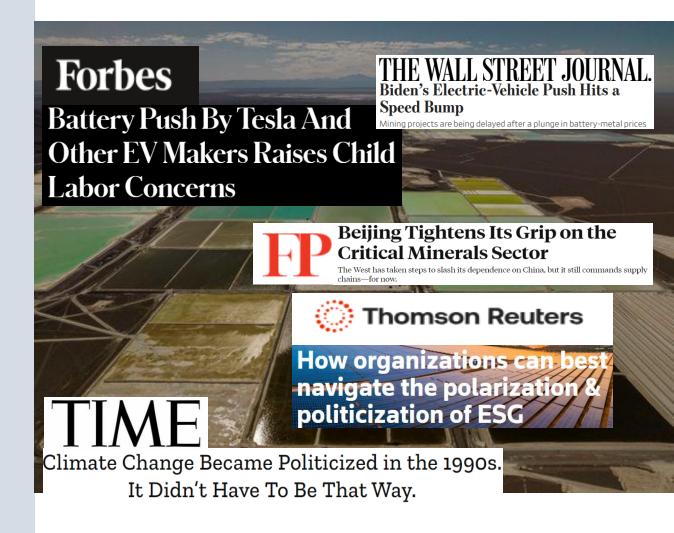
DOREEN M HARRIS, PRESIDENT AND CEO, NYSERDA



Investment Opportunities: Headwinds



- Current Infrastructure is not Adequate
- Key Technology is in Early Stages
- Natural Resources are Critical
- Geopolitics Creates Uncertainty
- Regulatory/Industry Frameworks are Uncertain
- Energy Transition will Impact Workers
- Permitting Processes are Difficult
- Politicization of Climate



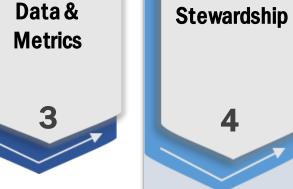
















External Experts

Issue an RFP for an external partner to support direct engagements with companies

Institutional Integration

Institutionalize ESG integration in the SBI's investment process

Enhanced Data

Support climate data disclosure

Continue to research appropriate metrics

Work to identify external partnerships for physical climate change data analytics

Stewardship Report

Publish a comprehensive annual Stewardship report

Deploy Capital

Commit up to \$100-200 Million annually to Energy Transition Solutions*



Board Action

We recommend that the Board adopt a Resolution to add the following to the SBI Investment Beliefs:

"As long-term institutional investors, our fiduciary duty requires us to consider all material risks and opportunities."



This is a continually evolving space – we will continue to adapt within the framework of our fiduciary duty and mission.

